

**Burlington Board of Selectmen**  
**Goals and Objectives**  
**2011-2012**

The Board of Selectmen and the Administration have met on two occasions in a Strategic Planning session to discuss both short and long term goals and objectives for the current fiscal year. The Board members all contributed numerous ideas on specific goals and objectives for the Board to consider for the current year. After much discussion and debate between the members and the Administration, we are pleased to issue our list of expectations for the upcoming year.

- 1) The Board members believe it is crucial and beneficial for the community to explore our local governance structure as we continue to streamline and consolidate the way our government currently operates and whether more efficiencies are realized by examining the way a town with a budget in excess of \$100,000,000 currently does business. The Board believes that the Town should review whether the current elected Treasurer/Collector position should become appointed upon the retirement of the incumbent. In addition, the board believes that all five positions within the Recreation Commission should be elected positions as opposed to the current three elected and two appointed positions to avoid the appearance of a single individual having voting rights on two Boards although the citizenry has only elected them to one position.
- 2) The Board will strongly pursue the need for a new DPW facility and develop a plan of action to address this need during the current year. The Board has directed the Administration to prepare a plan that includes a funding mechanism for the May 2012 Town Meeting. This facility would include space for all Recreation vehicles and would involve a plan for the Overlook Park. In addition, the Board will instruct the Administration to work on an action plan to address the need to renovate/build a new Fire Dept sub-station in the Terrace Hall/West Burlington area. An additional goal had been the disposition of the Carpenter House and the Board has already received the authority to commence with this goal from the recently completed Sept Town Meeting.
- 3) In the area of Town operations and service delivery, the Board will continue to evaluate the desirability/feasibility of adopting ALS (Advanced Life Support) service for our residents through the Burlington Fire Dept. Additionally, we will continue to pursue the concept of "combined dispatch" for our public safety units as a potential cost saving/efficiency initiative. Finally, the Board has instructed the Administration to prepare fiscal policies regarding our Debt service management, OPEB cost containment and addressing the unfunded liability associated with this issue, free cash allocations and Reserve amounts on an annual basis. These policies will be presented to the Board in the December/January timeframe in the current fiscal year.
- 4) The Board discussed in detail the importance of maintaining the Town's reputation as a pro-business environment. The Chair has appointed two members

of the Board to actively participate in economic development proposals and initiatives to support this pro business stance. The Board will continue to support regional goals regarding transportation improvements to allow for business expansion and will continue to use whatever tools we need to entice desirable economic developments to maintain and enhance our solid business tax base. To that end, the Board has supported the revision of the Oracle TIF, endorsed the application for MORE grant money for third ave, participated in the MITRE link project, supported the Wegman's location in Burlington, helped with the approval of the Northeastern University expansion and will remain at the forefront in promoting Burlington as a prosperous center of employment and job creation.

- 5) The Board has set a goal of reviewing operational issues between the School Dept and the Town. We will work with the Schools this year to continue the dialogue on the newly configured combined IT Dept, the possibility of sharing facilities operations in a limited role, reviewing the cost benefit of the SPED program within the Accommodated accounts versus operating budgets and a myriad of other matters where cooperative initiatives will provide more efficiencies and tax savings in the future.